

Proposed Visions and Strategies for the Next Decade

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**GAVI Alliance immunization
Supply Chain Strategy**



**WHO-UNICEF immunization
supply chain Hub**

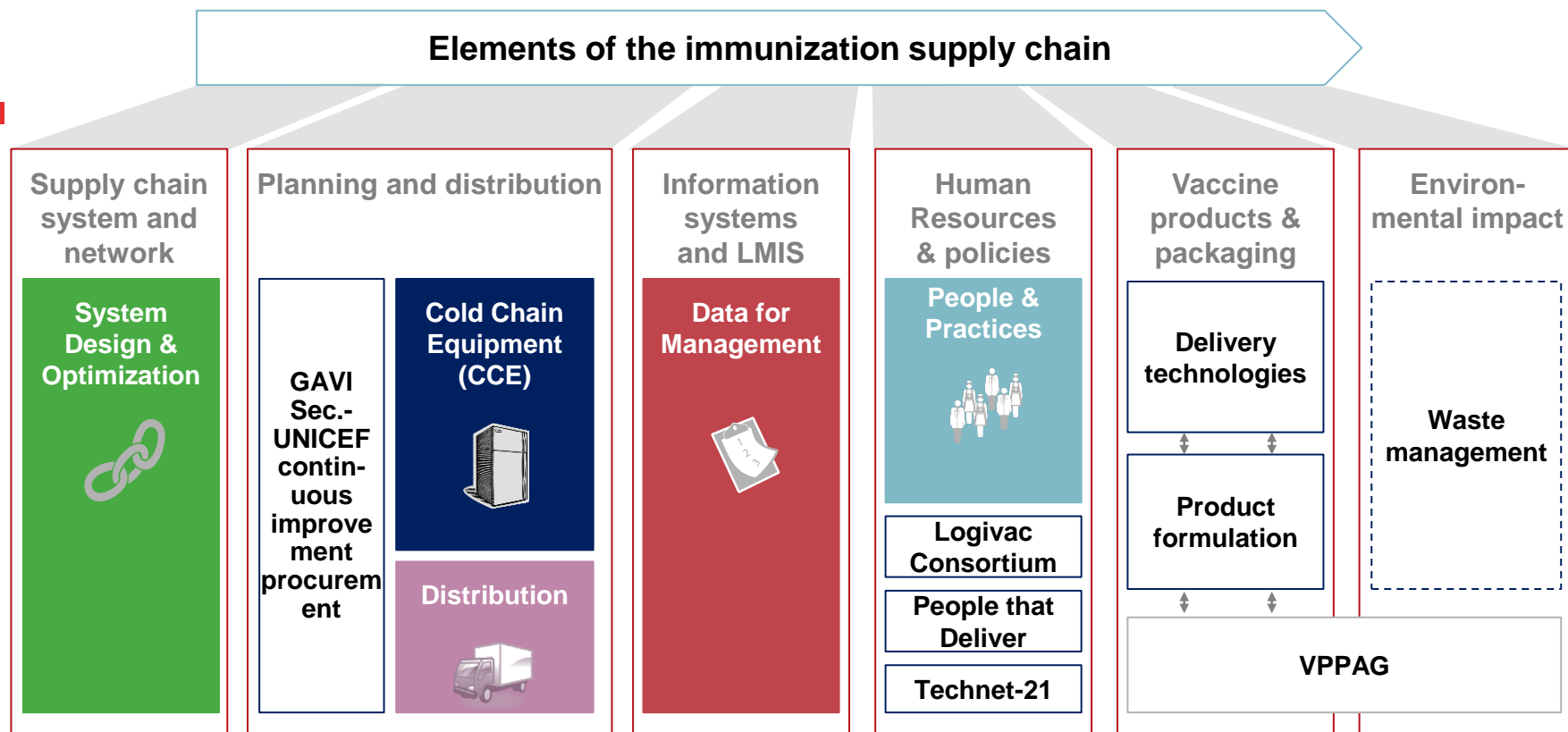
Session Outline

| Challenges Identified | Solution Space | Awareness Raising | Strategies |
|--|--|--|---|
| Challenges continued - Deeper dive into the data from the EVMs | Presentation on innovative technology and system solutions to address the challenges | IPAC “Call-to-Action” to raise awareness on challenges and solutions and calling for countries and partners to act | Presentation of the broad orientations of the GAVI Strategy, and the role of the WHO-UNICEF Hub |
| Paul Colrain (Consultant) | Patrick Lydon (WHO) | Chris Morgan (IPAC Chair) | Benjamin Schreiber (UNICEF) |

GAVI Immunization Supply Chain Strategy

- **Launched at GAVI Partners Meeting in December 2012**
- **Constituted a multi-partners taskforce to develop an Alliance strategy**
- **Ambition to align partners and raise resources**
- **Builds on available evidence of challenges and known solutions**
- **WHO and UNICEF are key partners to the taskforce**
- **WHO/UNICEF Hub will be one key implementing mechanism for the strategy**

In the landscape of ongoing and planned activities the GAVI Alliance immunization strategy focuses on five priorities



Strategic priority areas for the GAVI Alliance Immunization supply chain strategy

Activity area

Further activities; addressed by other stakeholders, considered in strategy formulation

Activity area

Not being addressed yet

The immunization supply chain strategy building blocks integrate views from across the Alliance

Save children's lives and protect people's health by increasing access to immunization in poor countries

Vision 2020

Immunization supply chains provide safe and potent vaccines efficiently to all

- Systems are designed for better coverage, equity and supply chain performance
- All GAVI countries supported to meet international and WHO standards by 2020¹
- Countries measure and continuously improve their supply chain performance

Objectives

1 Maintain vaccine **potency & safety**
Ensure **availability** of right vaccines & supplies

2 Use resources **efficiently**

Change

 Theory of change

Priorities and Initiatives



System Design & Optimization



People & Practices



Cold Chain Equipment



Data for Management



Distribution & Transport

Implementation

Implementation roadmap

Policy changes and guidance

In-country change process

Roles & responsibilities

Funding mechanisms

Technical assistance



The implementation will leverage the comparative advantages of the Alliance partners through six mechanisms

1

Implementation roadmap

Global initiatives

In-country initiatives, incl. system design & optimization

2

Policy changes and guidance



Use GAVI Alliance's voice to influence and shape local, national and global policies

Establish awareness for immunization supply chain challenges

3

In-country change process



In-country teams to champion change and ensure support for improvements at local level

- Establish an agreed view on country-specific change mechanisms to be used to convene and coordinate partner activities

4

Roles & responsibilities



Leverage comparative advantage of GAVI Alliance and partners to implement initiatives

- Establish clear responsibilities across initiatives
- Convene and involve new partners and donors

5

Funding mechanisms



Optimized mechanisms and policies to finance SC improvements

Define incentives linked to country grants to foster implementation

Dedicated funding of specific initiatives, e.g. through business plan

6

Technical assistance



Offer technical assistance through partners, local experts, CSOs and private sector

- Support countries in identifying issues and gaps
- Support on implementation of improvement plans

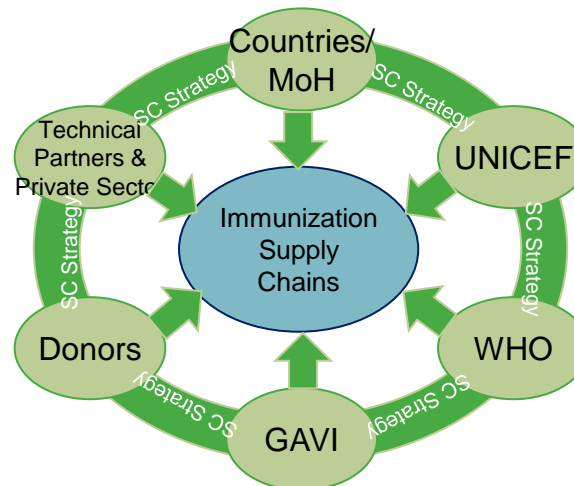
The strategy aims to align and attract new partners and mobilize funding

Today: uncoordinated and insufficient efforts

- No Alliance-wide strategy
- Donors consider supply chain funding as “ad-hoc”
- No clear immunization supply chain leadership at global and in-country level
- Focus on “business as usual”

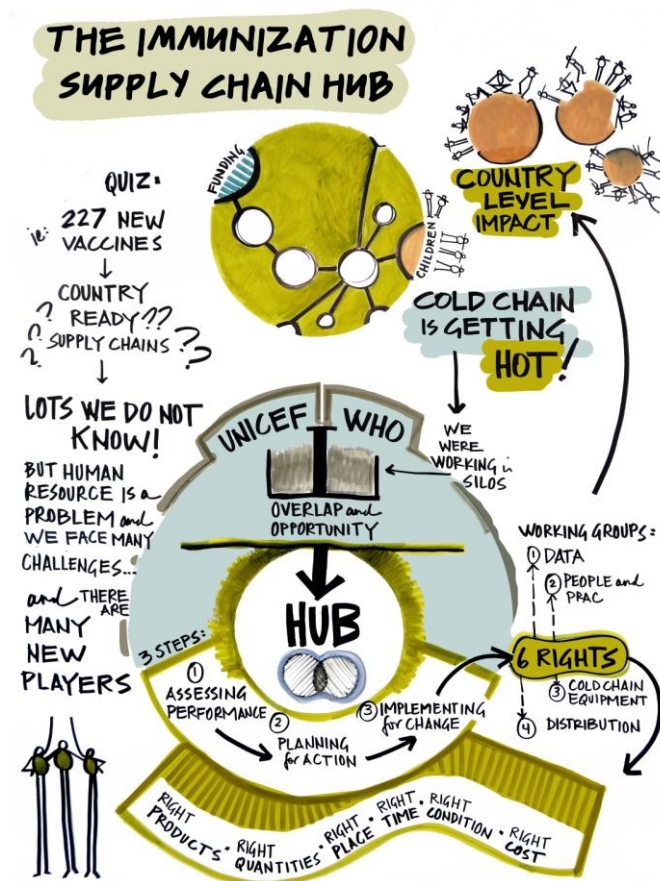
Tomorrow: increased focus, resources and better coordination

- Supply chains are improved along strategic priorities with a focus on system optimization and design
- GAVI Alliance partners provide frameworks, methods and coordinate TA efforts
- Donors and other partners increase and coordinate their funding and TA along SC strategy focus
- Policies are aligned with strategy



An Immunization Supply Chain Hub is Born

- Faced with the growing challenges and mounting evidence, WHO and UNICEF have joined forces under the umbrella of the Hub
- The Hub is first and foremost a mechanism for:
 - Enhanced global collaboration
 - Setting the strategic direction and standards
 - Catalyzing evidence based change
 - Coordinated action on the ground
 - Comprehensive EVM approach



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Vision and Mission

One Voice – One Goal

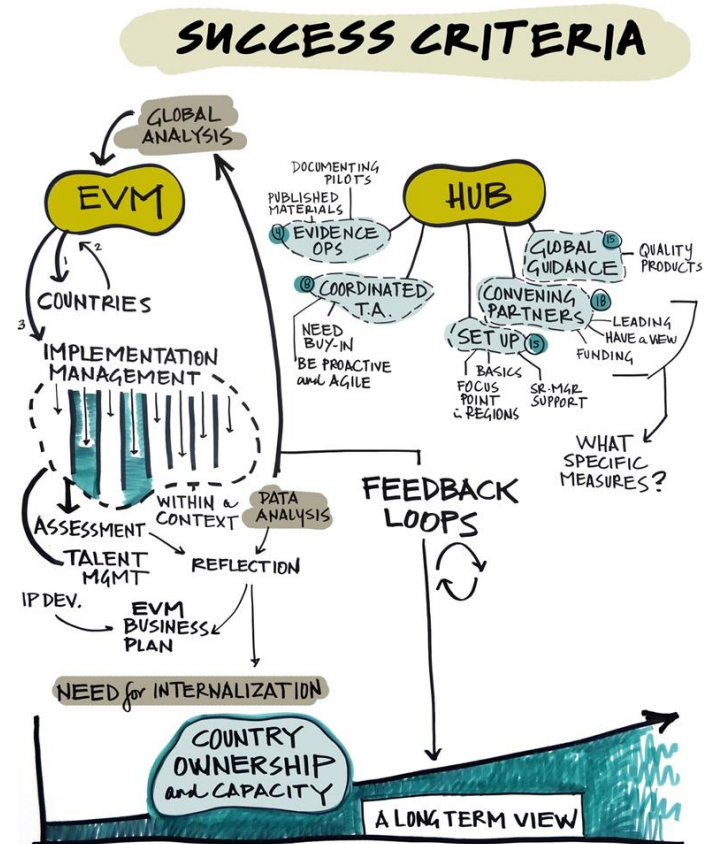
“Strengthening in-county immunization supply chains for all”

Vision

“For all national immunization programs to operate a supply chain that delivers the right product, in the right condition, in the right quantities get to the right place, at the right time, at the right cost”

Mission

“To provide global leadership for national programs to achieve the “6 rights” by monitoring and evaluating performance, holistic planning and effective implementing for change”



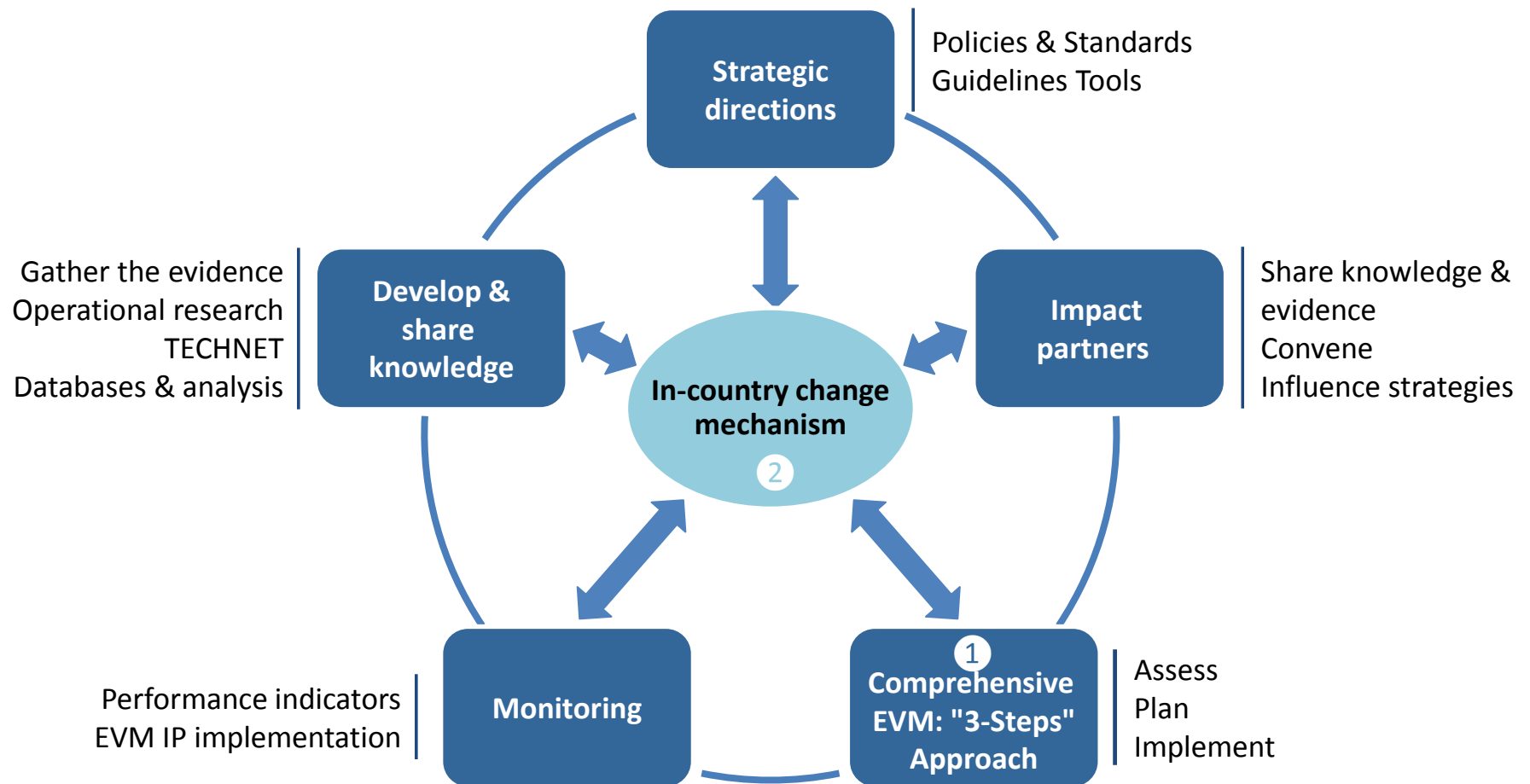
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Strategic Objectives

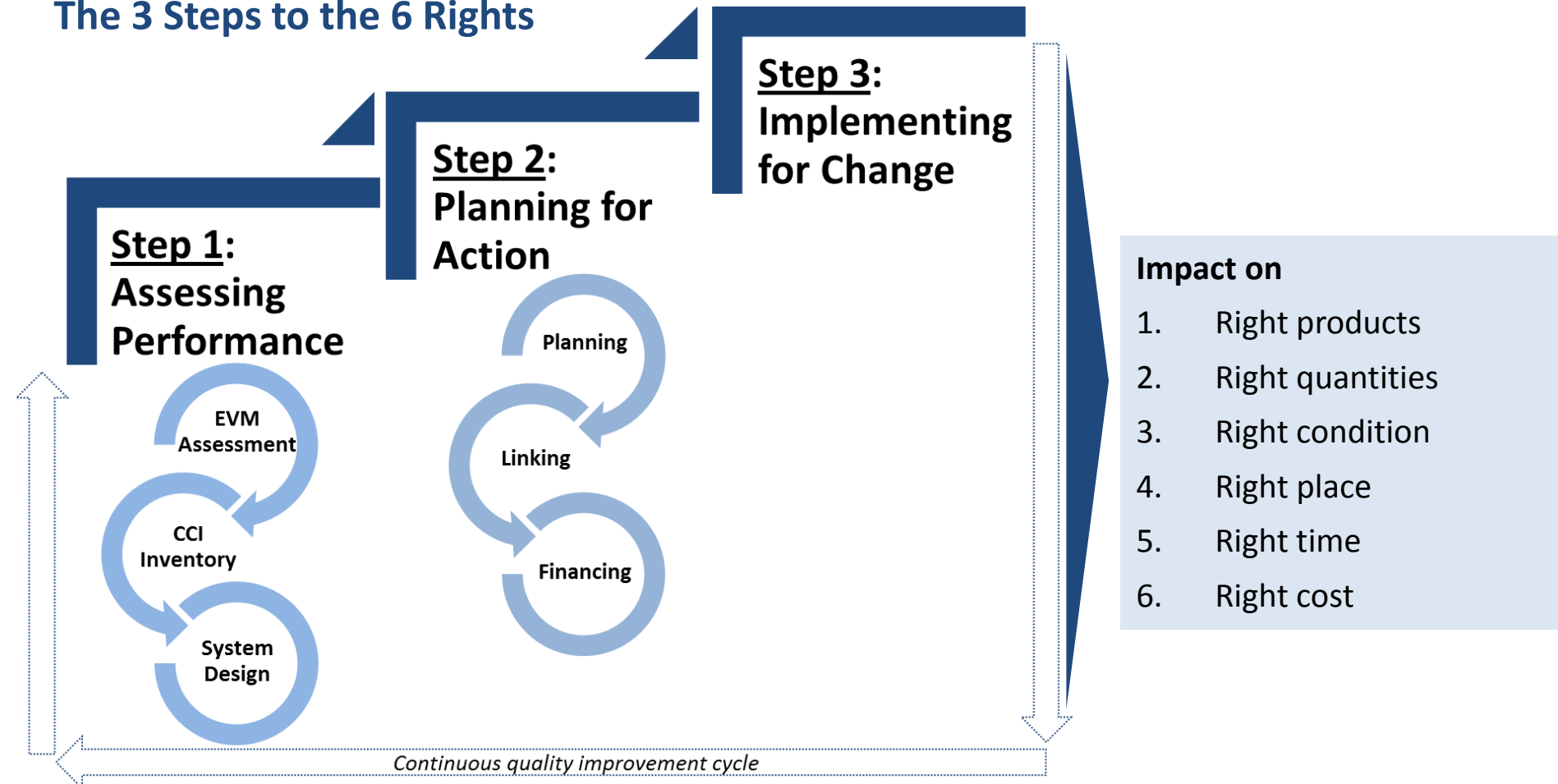


Objectives are aligned with the GAVI iSC strategy

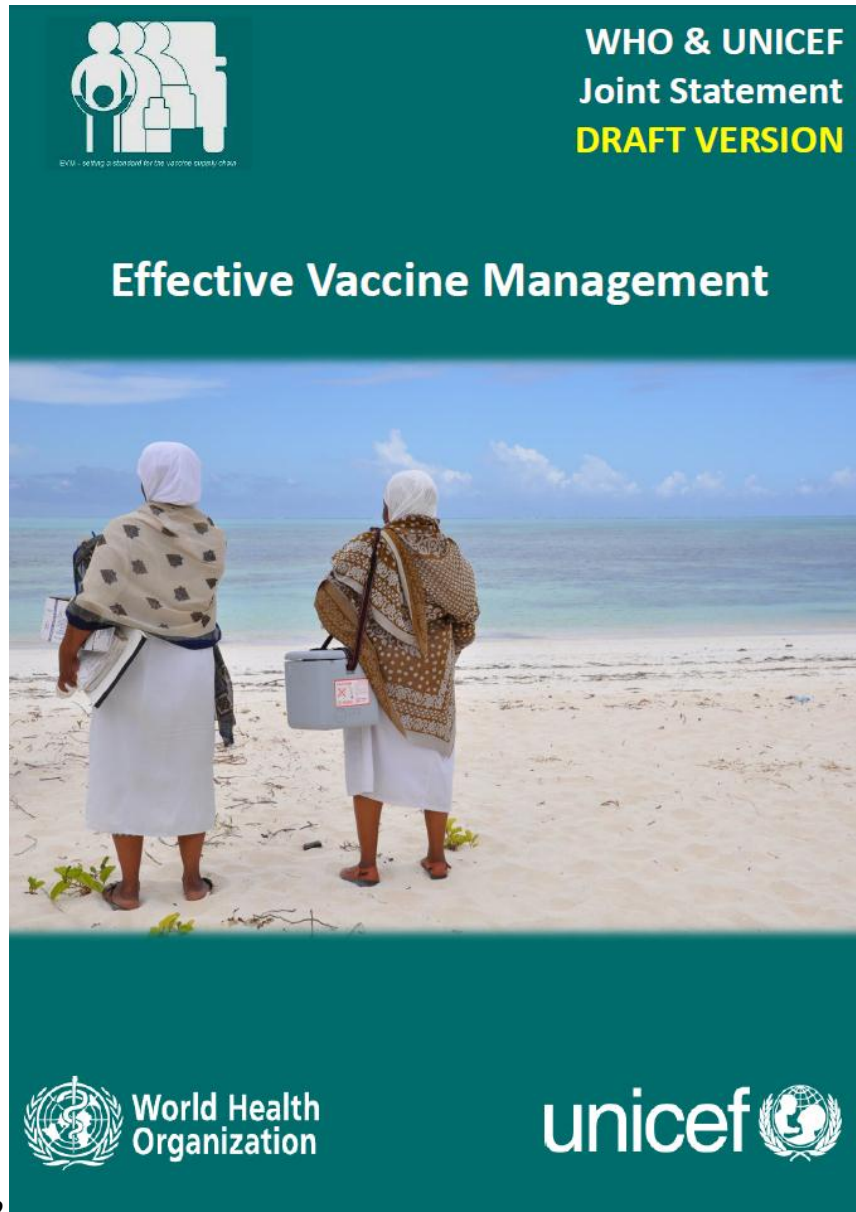
Core work of the Hub in Country – ① EVM Comprehensive Approach

The Hub will expand the EVM beyond assessments, to implementing change at country level with a framework of continuous quality improvement

The 3 Steps to the 6 Rights



Core work of the Hub in Country – ① EVM Comprehensive Approach



- A WHO and UNICEF Joint Statement has been drafted
- It outlines the key elements of the comprehensive approach to Effective Vaccine Management at country level
- A promotes this through the “3 Steps to the 6 Rights” framework

Core work of the Hub in Country – 2 Country Change Mechanism

At the center of the work of the Hub is :

- Developing in-country change mechanism
- Influencing country readiness for change



We have most of the pieces

- We know what the key challenges are
- We have identified a menu of solutions to address these challenges
- We are raising awareness with IPAC and SAGE
- There is a strategy and funding to implement change through GAVI
- There many implementing partners committed to help

But a critical piece of the puzzle is missing !

- The linchpin are creating the right incentives for change based on a supportive policy framework for change at country level

Discussion – SAGE is requested to

Endorse the

- IPAC “Call to Action”
- WHO-UNICEF Joint Statement on “Effective Vaccine Management”

Review and provide inputs into the

- GAVI immunization supply chain strategy
- WHO-UNICEF Hub and its role

Consider

- Whether global policy recommendations on immunization supply chains could be used to stimulate the adoption of change in countries

Thank You

On behalf of those that help prepare this session:

- IPAC and its working group on immunization supply chains
- GAVI immunization supply chain taskforce
- WHO-UNICEF immunization supply chain hub
- EVM Secretariat in WHO